

# Management Presentation

August 2012



# Forward looking statements

This presentation as well as oral statements made by officers or directors of Allegiant Travel Company, its advisors and affiliates (collectively or separately, the "Company") will contain forward-looking statements that are only predictions and involve risks and uncertainties. Forward-looking statements may include, among others, references to future performance and any comments about our strategic plans. There are many risk factors that could prevent us from achieving our goals and cause the underlying assumptions of these forward-looking statements, and our actual results, to differ materially from those expressed in, or implied by, our forward-looking statements. These risk factors and others are more fully discussed in our filings with the Securities and Exchange Commission. Any forward-looking statements are based on information available to us today and we undertake no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise. The Company cautions users of this presentation not to place undue reliance on forward looking statements, which may be based on assumptions and anticipated events that do not materialize.

# Unique business model and results

- Highly resilient and profitable
  - Profitable last 38 quarters <sup>(1)</sup>
  - \$162mm EBITDA <sup>(2)</sup> LTM 2Q12
  - LTM Return on Capital 14.4% <sup>(2)</sup>
- Strong balance sheet
  - Rated BB- and Ba3 <sup>(3)</sup>
  - \$390mm unrestricted cash <sup>(4)</sup>
  - \$156mm debt
  - Owned fleet
  - Debt/EBITDA 1.0x<sup>(2)</sup>
- Management owns >20%

Built to be different
Leisure customer
Small cities
Little competition
Low cost aircraft
Low frequency/variable capacity
Bundled products
Closed distribution
Low costs
Highly profitable

(1) Excluding non-cash mark to market hedge adjustments prior to 2008 and 4Q06 one time tax adjustment

(2) See GAAP reconciliation and other calculations in Appendix

(3) Rated BB- by Standard & Poor's, rated Ba3 by Moody's

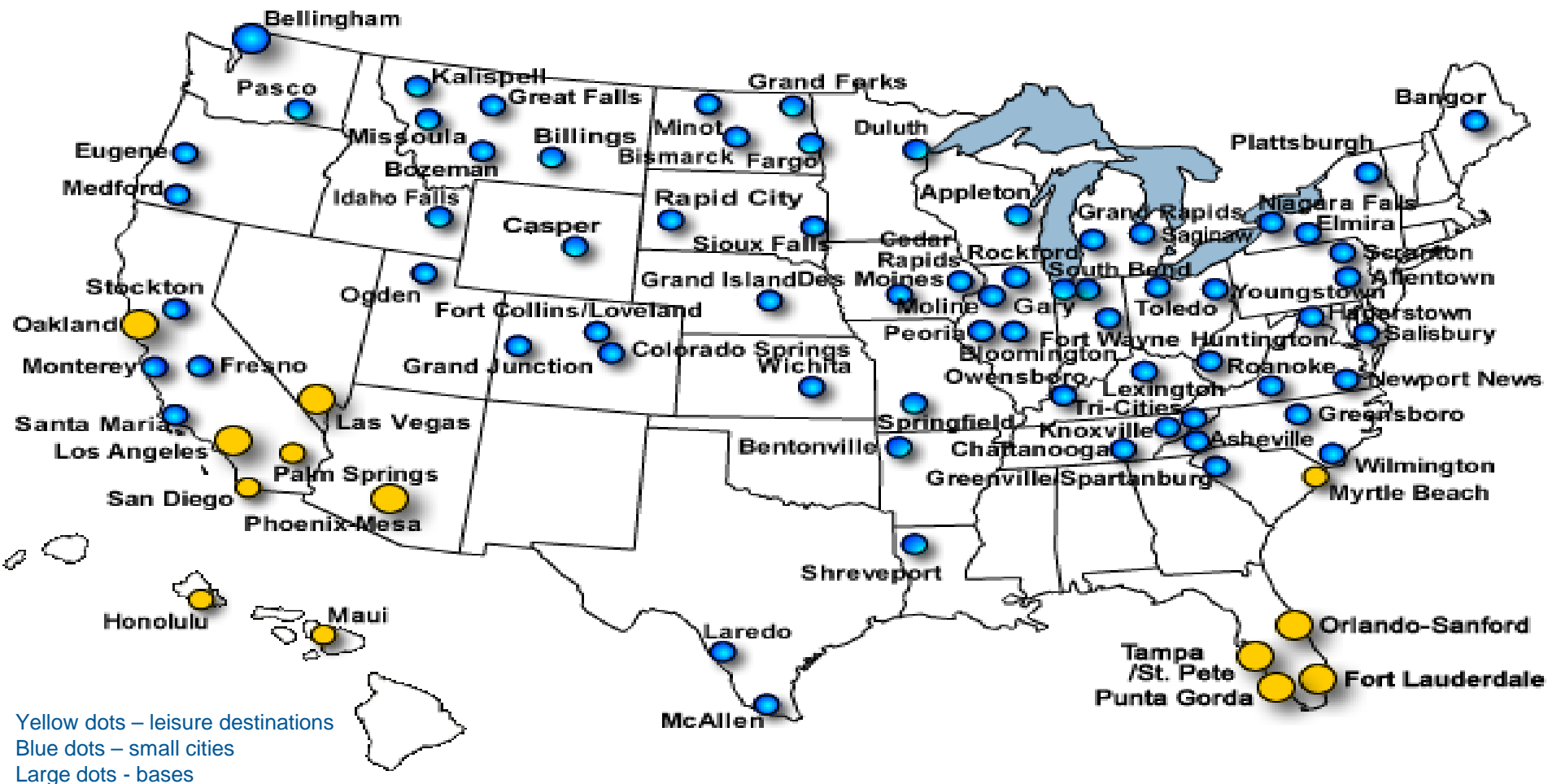
(4) Unrestricted cash includes investments in marketable securities



# Leisure customer in small cities

- Taking people where they want to vacation
- Stimulation of demand - non-stop flights, low prices
- Prior to ALGT, small cities had few good options
- Leisure - more resilient than business, proven repeatedly
- Packages – air + hotels, cars, etc.
- Variable capacity to match seasonal demand patterns
- Small cities require less frequency due to size of market

# Nationwide footprint



Based on current published schedule through December 31, 2012

186 routes, 62 operating aircraft

67 small cities, 13 leisure destinations



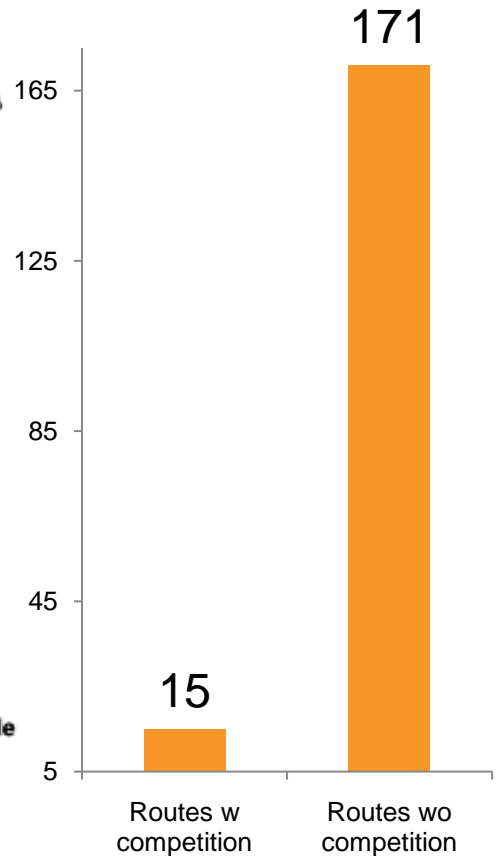
# Little competition

Uniquely built to profitably serve small city markets



### Competitors – overlapping routes

- |               |                         |
|---------------|-------------------------|
| Frontier – 5  | Spirit – 2              |
| Southwest – 3 | AirTran / Southwest – 2 |
| Hawaiian – 1  | Alaska - 3              |



# Low cost aircraft

## ■ MD-80

- 59 owned, 54 operating, 58 operating EOY 2012
- \$3mm total for purchase + induction
- \$2.9mm EBITDA/ aircraft LTM 2Q12<sup>(1)</sup>
- 51 MD-80s will have 166 seats
  - 31 166 seat AC Aug 3, completion EOY 2012

## ■ 757

- 6 owned - 4 operating, 2 leased out, 6 operating 1Q13
- \$15mm total for purchase + induction
- 223 seats, 8 hour range, up to 4,000 nautical miles

## ■ A319

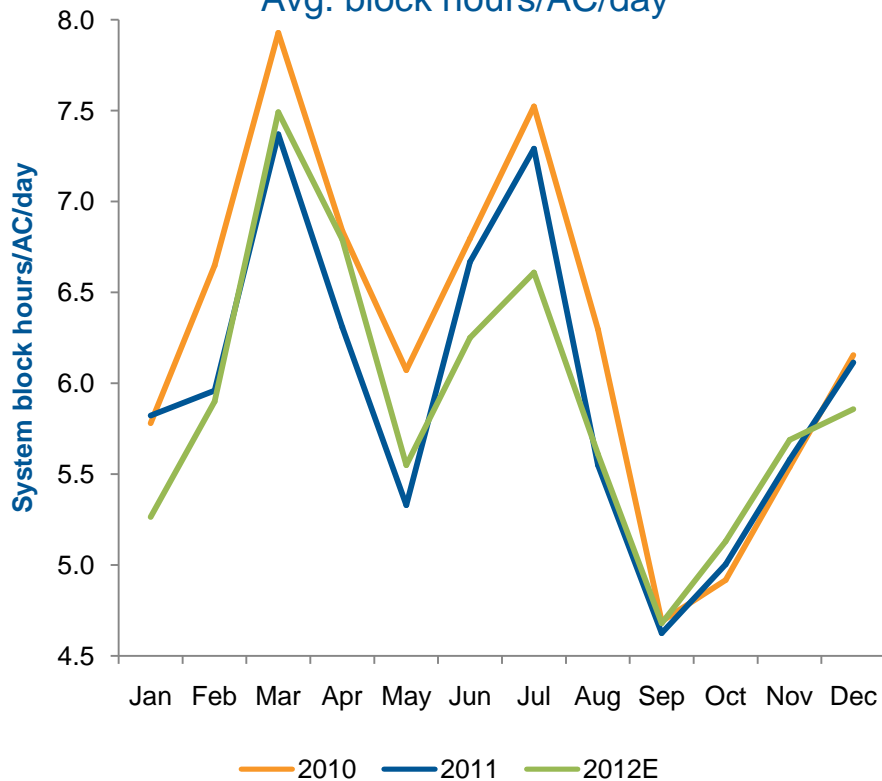
- Acquiring 19, growth and replacement aircraft

1 – see GAAP reconciliation in appendix

# Capacity management

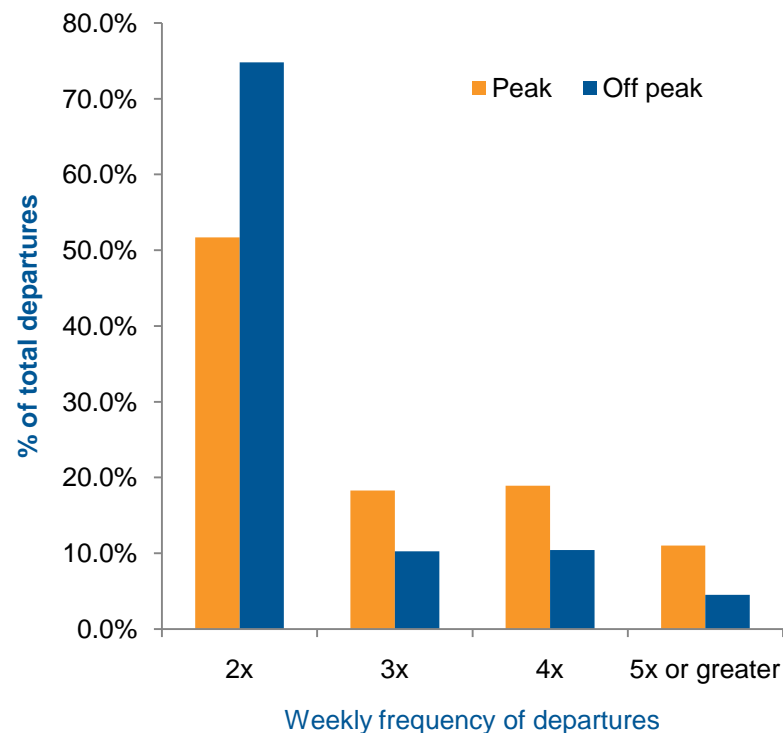
## Leisure = seasonality

Avg. block hours/AC/day



## Small cities = low frequency<sup>(1)</sup>

Weekly market frequency



**2010      2011      1H 2012**

Avg Sched AC <sup>(2)</sup>

46      50      56

1 - Peak = sample peak travel time from week of June 13 – Aug 8 2011, sample off peak = Aug 15 – Sept 19 2011

2 – Scheduled aircraft does not include the 2 MD-87s dedicated to charter service





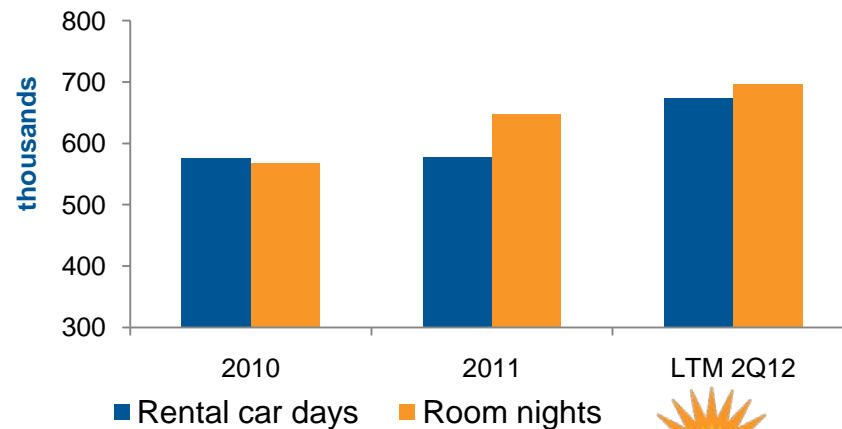
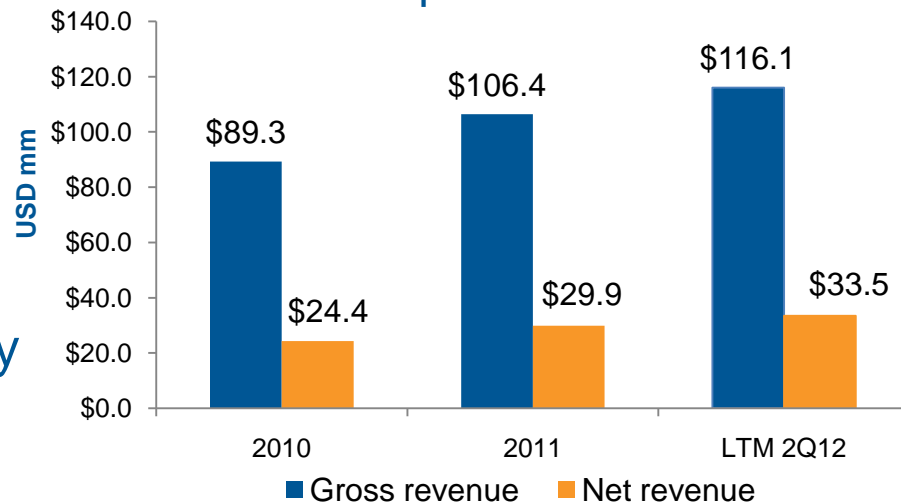
# Ancillary revenue – third party products

- Bundled vacation packages
- Very high margins
  - 31% of LTM pre-tax income
- Wholesale price for hotel & car, we manage margin, no inventory risk

Growth	YoY LTM 2Q12	YoY 2Q12
Gross revenue	+20%	+11%
Net revenue	+22%	+18%
Room nights	+17%	+10%
Rental car days	+24%	+28%

Net revenue = gross revenue – cost of goods sold – transaction costs

## Ancillary revenue - third party products



# Our website is our only store

The screenshot shows the Allegiant website homepage. At the top, the logo reads "allegiant Travel is our deal." with a sunburst icon. Navigation tabs include "Book Vacation", "Hotels", "Cars", "Cruises", "Destinations", "Activities", "Travel Tools", "Flight Status", "Check-in", and "My Allegiant™". A search bar is prominently displayed with fields for "flight + hotel", "From: Select a departure city", "To:", "Round-trip", "Departure Date", "Return Date", "1 Adult", "0 Child", and "1 Room". A "Search" button is located below these fields. To the right of the search bar, there is a promotional banner for Las Vegas flights starting at \$89.99 each way, with a "Click here for details" link. Below the search bar, there are sections for "Top Hotel Deals" (Las Vegas, Los Angeles, Orlando-Sanford, Phoenix-Mesa, Tampa) and "Allegiant Travel Deals" (with an email sign-up form). A "Latest News" section is also visible, listing recent flight service announcements.

We pledge the best travel deals.

Travel is our deal.™

We are committed to saving you money on more than just airfare.

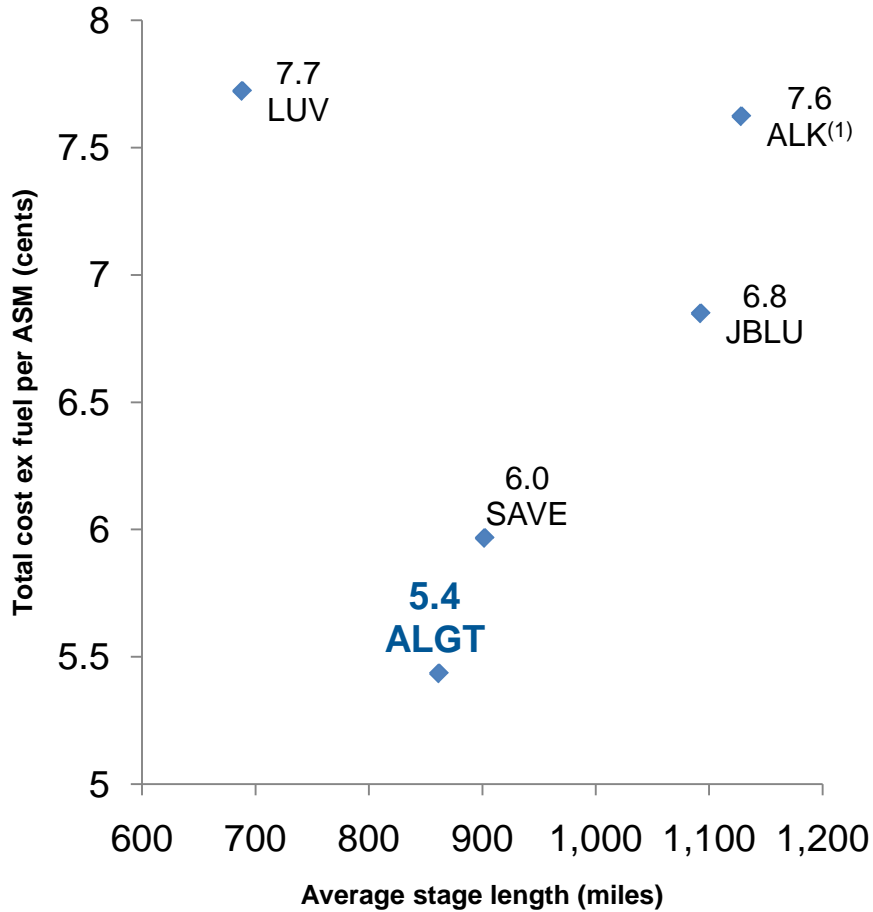


- 25m unique visitors LTM 2Q12
  - ~140k visitors per day
- High conversion
  - > 4% in 2Q12
- Low distribution costs
  - \$0.83 adv/pax LTM 2Q12
- Low transaction costs
  - High debit card usage
- 91% of YTD 2012 sales were through the site

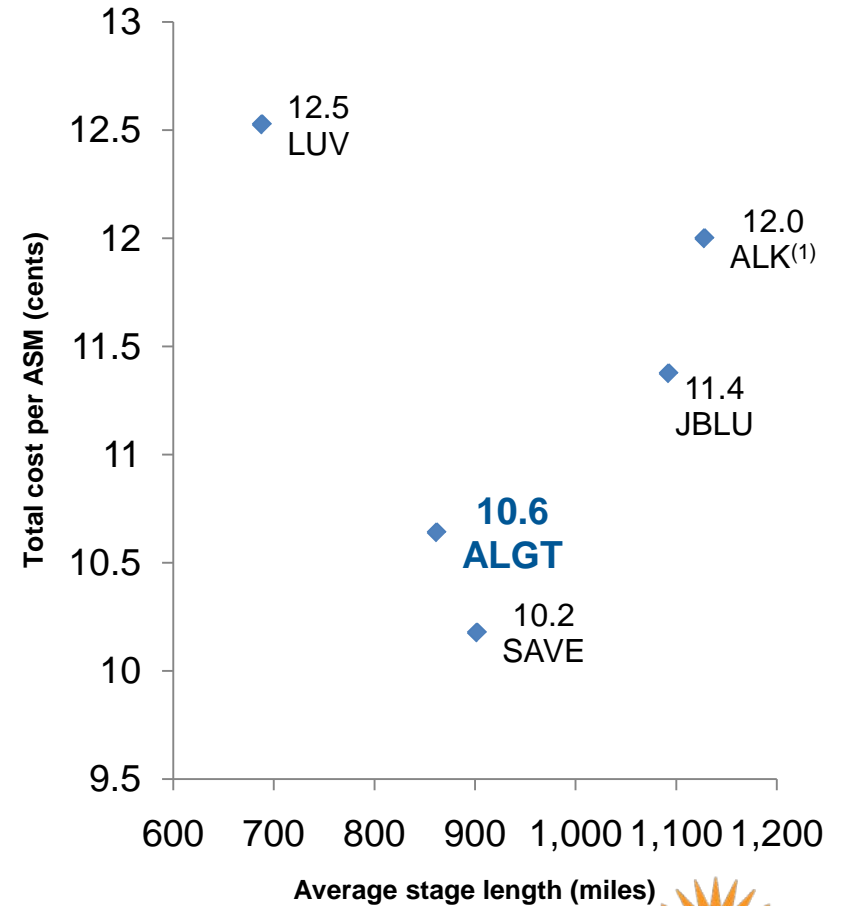


# Excellent cost structure

Operating cost ex fuel/ASM  
(CASM ex) vs stage length



Operating cost/ASM (CASM)  
vs stage length



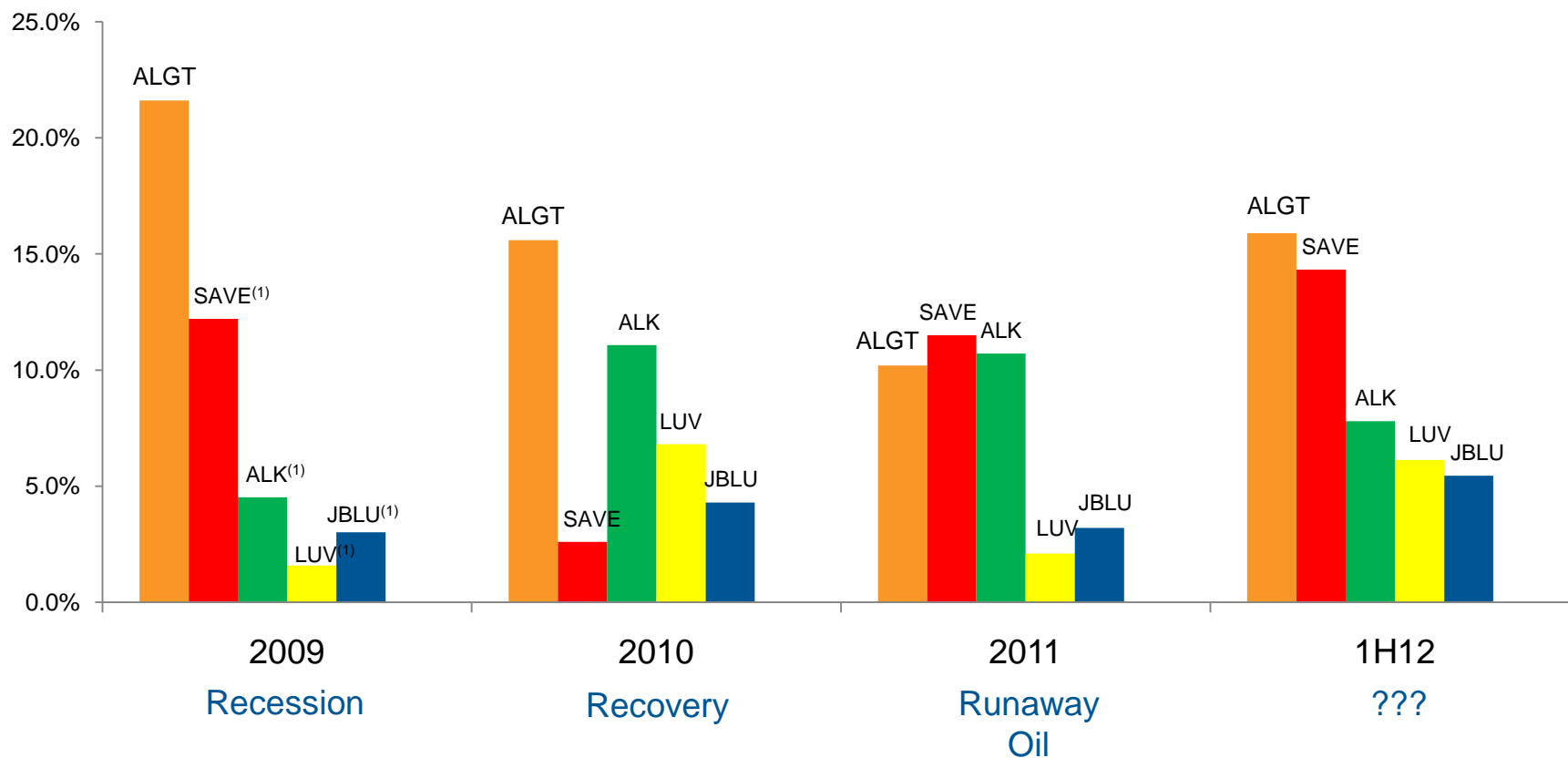
(1) ALK is mainline statistics

LUV = Southwest Airlines, ALK = Alaska Airlines, JBLU = JetBlue Airways, SAVE = Spirit

Time period – LTM 2Q12, ASM – available seat miles,



# Best pre-tax margins



Avg AC in period

43

49

52

58

Avg scheduled service fuel cost

\$1.90

\$2.43

\$3.30

\$3.39

(1) LUV = Southwest Airlines; JBLU = JetBlue Airways; SAVE = Spirit Airlines  
ALK = Consolidated Alaska Air Group adjusted pre-tax margin



# Airbus update

- Long term replacement strategy
  - + 5 to 10 year process
- Superior economics to MD-80
  - Better fuel and maintenance costs, higher ownership
    - Ownership costs – same scenario when we began to acquire the MD-80
- Leased vs. buy
  - Opportunistic in the market
  - Values are distressed today, re-engined AC will continue to pressure asset values of current generation families - 737s and A320s
- 2 deals for 19 aircraft
  - Working on other deals
- 156 seat aircraft
- 1<sup>st</sup> aircraft in service Q2 2013

# No change in business plan

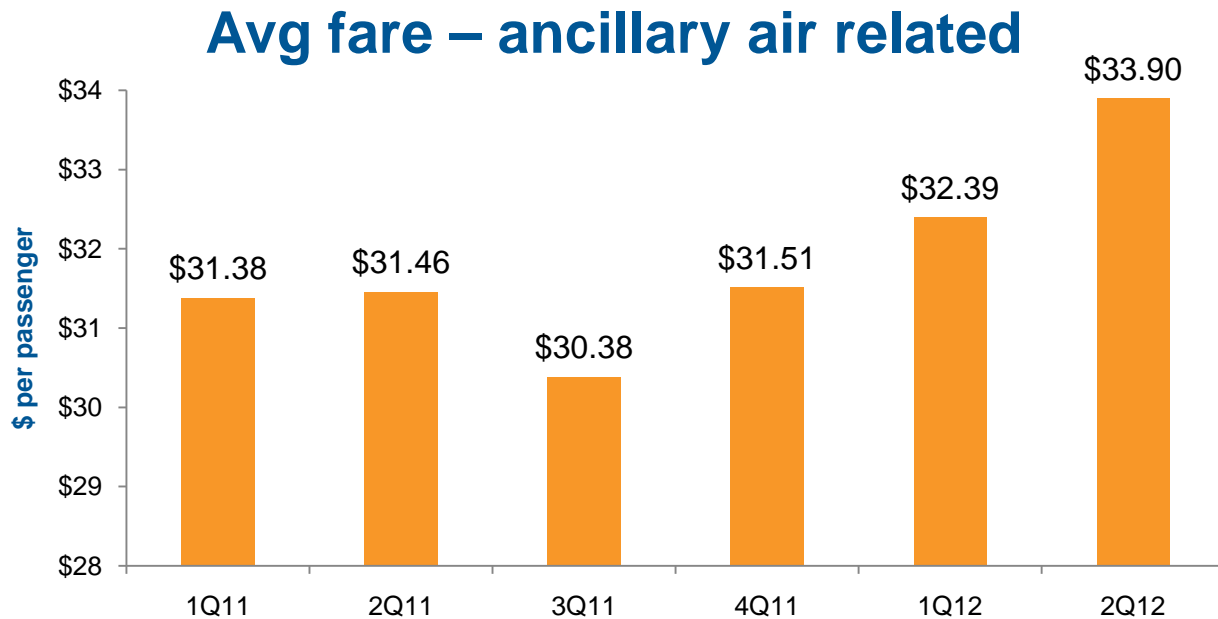
Built to be different	A319
Small cities	Better performance, opens up +20 cities MD-80 can not fly into. Some marginal MD-80 markets could be profitable A319 markets
Low cost aircraft	Distressed asset type. New engine technology will continue to drive asset values down
Low frequency/variable capacity	Still low ownership costs allow us to match frequency and demand
Low costs	Better fuel costs and maintenance costs than the MD-80

# Hawaii update

- Began flying Las Vegas and Fresno, CA to Honolulu
  - 1<sup>st</sup> flights June 29/30
- Additional growth into Honolulu
  - Bellingham, WA, Eugene, OR, Santa Maria, Stockton, and Monterey CA
    - Begin 11/15/12, 11/17/12, 11/17/12, 11/18/12, and 11/16/12
  - Boise, ID and Spokane WA
    - Begin 2/9/13 and 2/8/13
- Hawaii (Maui)
  - Bellingham, WA – Begins 11/14/12
- 4 757s operating now, 6 in 1Q13

# Carry on bag fee

- Began charging for bags to be placed in overhead
  - Bags that fit under the seat are free
- Changed boarding process in late June
  - Went from open seating to a zone boarding process





# Guidance

- 3Q 12 PRASM (9) to (7)%
- Schedule currently selling through end of 2012
- 3Q 12 CASM ex fuel (2)% to 0%
- 3Q 12 Fixed fee + other revenue \$10m to \$12m
- 2012 CAPEX \$105m to \$115m

	<b>3<sup>rd</sup> Quarter 2012</b>	<b>4<sup>th</sup> Quarter 2012</b>
System departures	2 to 6%	5 to 9%
System ASMs	14 to 18%	19 to 23%
Scheduled departures	3 to 7%	6 to 10%
Scheduled ASMs	15 to 19%	22 to 26%

Guidance subject to change



# Appendix

# GAAP reconciliation

## EBITDA calculations

\$mm	LTM 2Q12	2011	2010	2009	2008	2007
Net Income	67.2	49.4	65.7	76.3	35.4	31.5
+Provision for Income Taxes	40.5	30.1	37.6	44.2	19.8	19.2
+Other Expenses	7.3	5.9	1.3	1.6	.7	-3.6
+Depreciation and Amortization	47.1	42.0	35.0	29.6	23.5	16.0
<b>=EBITDA</b>	<b>162.1</b>	<b>127.4</b>	<b>139.6</b>	<b>151.8</b>	<b>79.4</b>	<b>63.1</b>
Total debt	156.2	146.0	28.1	45.8	64.7	72.1
+7 x annual rent	<u>3.2</u>	<u>7.7</u>	<u>12.0</u>	<u>13.5</u>	<u>19.7</u>	<u>21.0</u>
Adjusted total debt	159.3	153.7	40.1	59.3	84.4	93.1
<b>=Adjusted Debt to EBITDA</b>	<b>1.0x</b>	<b>1.2x</b>	<b>0.3x</b>	<b>0.4x</b>	<b>1.1x</b>	<b>1.5x</b>
Average aircraft in period	56	52.3	47	43	36	28
<b>=EBITDA per aircraft</b>	<b>2.9</b>	<b>2.4</b>	<b>2.9</b>	<b>3.6</b>	<b>2.2</b>	<b>2.3</b>
Interest expense	8.4	7.2	2.5	4.1	5.4	5.5
<b>= Interest coverage</b>	<b>19.3x</b>	<b>17.7x</b>	<b>55.4x</b>	<b>37.2x</b>	<b>14.7x</b>	<b>11.4x</b>



# GAAP reconciliation

## Return on equity

<b>\$mm</b>	<b>LTM 2Q12</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
Net Income (\$mm)	67.2	49.4	65.7	76.3

	<b>Jun 2012</b>	<b>Jun 2011</b>	<b>Dec 2011</b>	<b>Dec 2010</b>	<b>Dec 2009</b>
Total shareholders equity (\$mm)	403.0	328.3	351.5	297.7	292.0
<b>Return on equity</b>	<b>18%</b>		<b>15%</b>	<b>22%</b>	

ROE = Net income / Avg shareholders equity



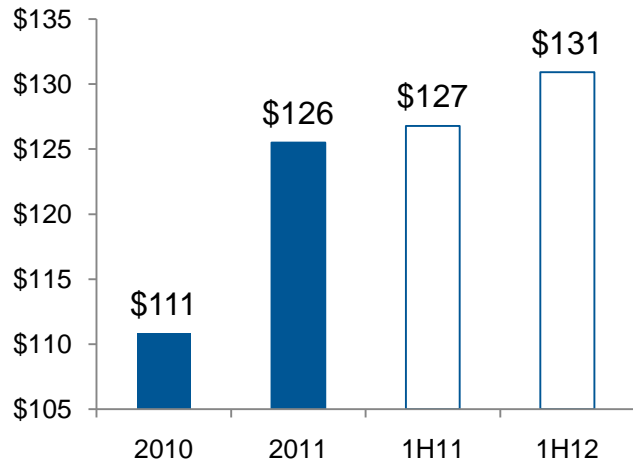
# GAAP reconciliation

## Return on capital employed calculation

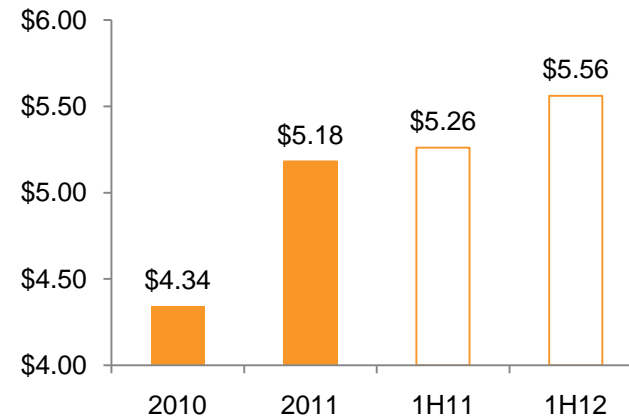
\$mm	LTM 2Q12	2011	2010	2009
+ Net income	67.2	49.4	65.7	76.3
+ Income tax	40.5	30.1	37.6	44.2
+ Interest expense	8.4	7.2	2.5	4.7
- Interest income	1.1	1.2	1.2	2.5
<b>EBIT</b>	<b>115.0</b>	<b>85.5</b>	<b>104.6</b>	<b>122.7</b>
+ Interest income	1.1	1.2	1.2	2.5
Tax rate	37.6%	37.9%	36.4%	36.2%
<b>Numerator</b>	<b>72.4</b>	<b>53.9</b>	<b>67.3</b>	<b>79.6</b>
Total assets prior year	701.2	501.3	499.6	424.0
- Current liabilities prior year	206.2	166.6	158.6	131.0
+ ST debt of prior year	6.2	16.5	23.3	25.3
<b>Denominator</b>	<b>502.0</b>	<b>351.2</b>	<b>364.3</b>	<b>318.3</b>
<b>= Return on capital employed</b>	<b>14.4%</b>	<b>15.3%</b>	<b>18.5%</b>	<b>25.0%</b>

# Revenue momentum

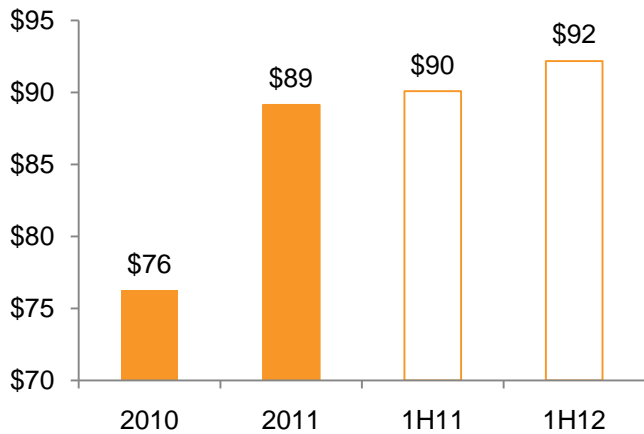
### Average fare - total



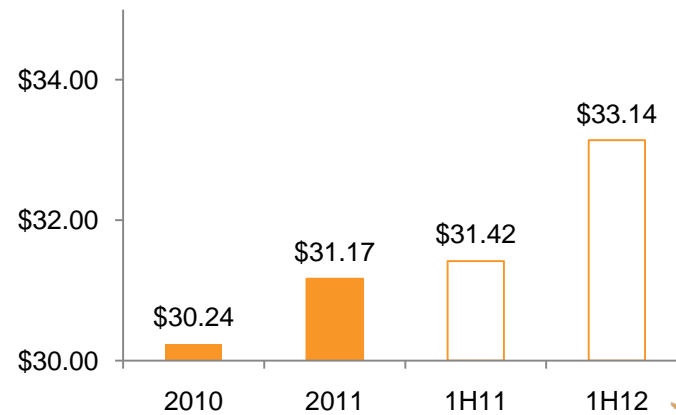
### Average fare - ancillary third party products



### Average fare - scheduled service



### Average fare - ancillary air-related charges

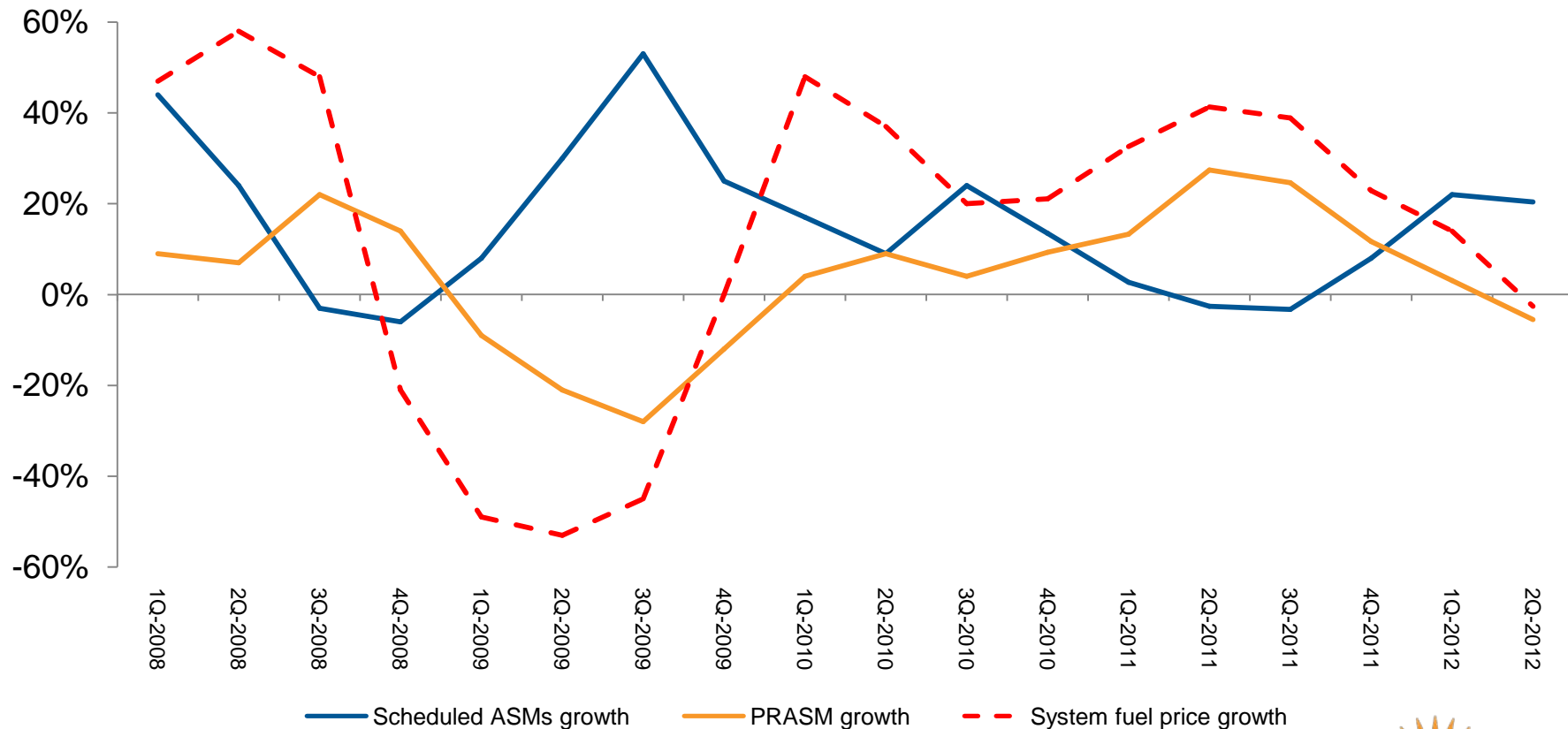


All revenue is revenue per scheduled passenger



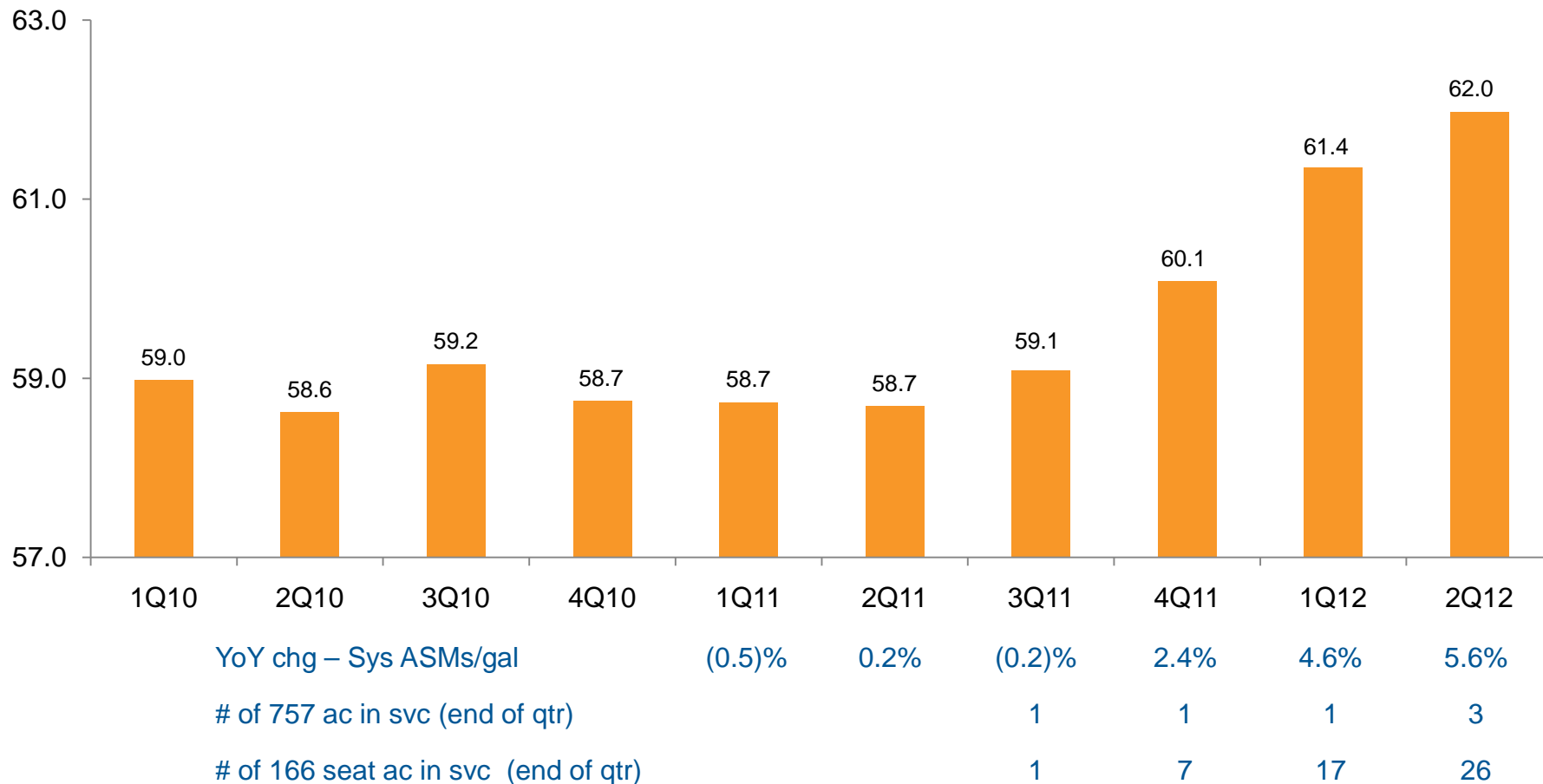
# Growth and pre-tax margin vs fuel

	1Q 08	2Q 08	3Q 08	4Q 08	1Q 09	2Q 09	3Q 09	4Q 09	1Q 10	2Q 10	3Q 10	4Q 10	1Q 11	2Q 11	3Q 11	4Q 11	1Q 12	2Q 12
Qtr pre-tax margin	11%	3%	7%	23%	31%	25%	16%	13%	21%	17%	12%	13%	14%	9%	8%	10%	15%	18%



# Fuel efficiency improvements

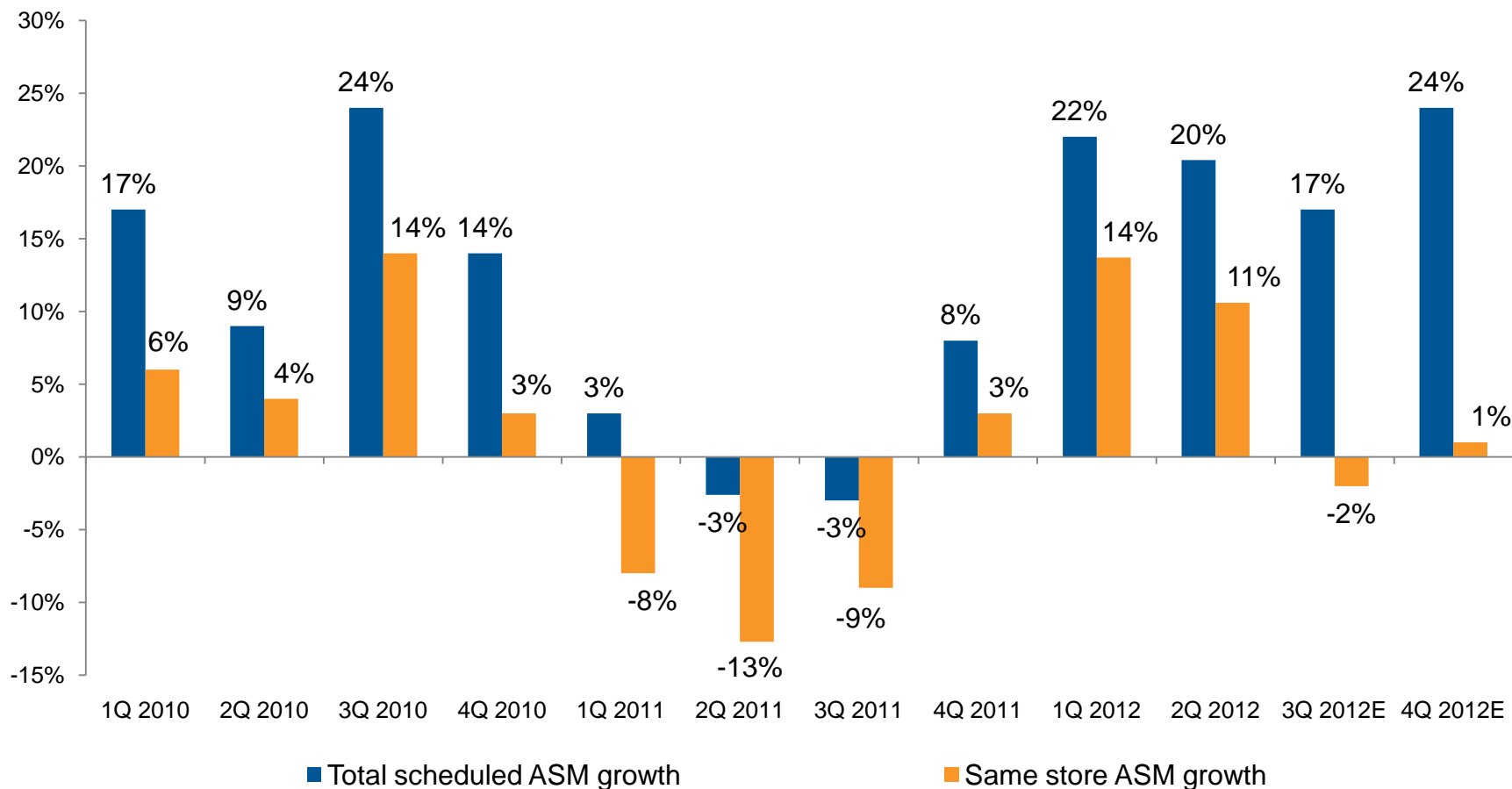
## System ASMs per gallon





# Capacity changes

## Year over year change in scheduled ASMs

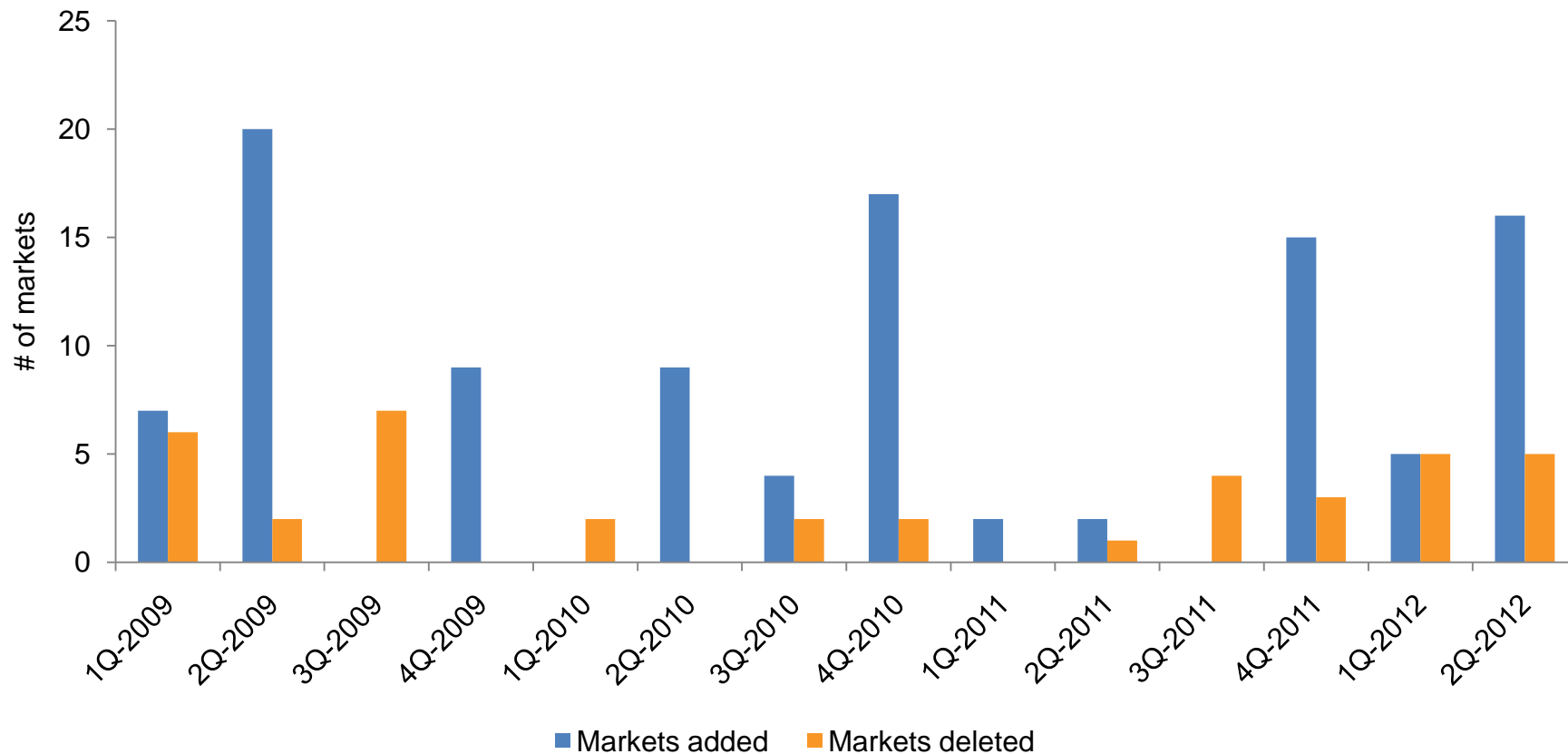


ASMs – available seat miles

Scheduled ASM growth in 3rd quarter 2012 and 4th quarter 2012 is the midpoint of guided range



# Market management over time



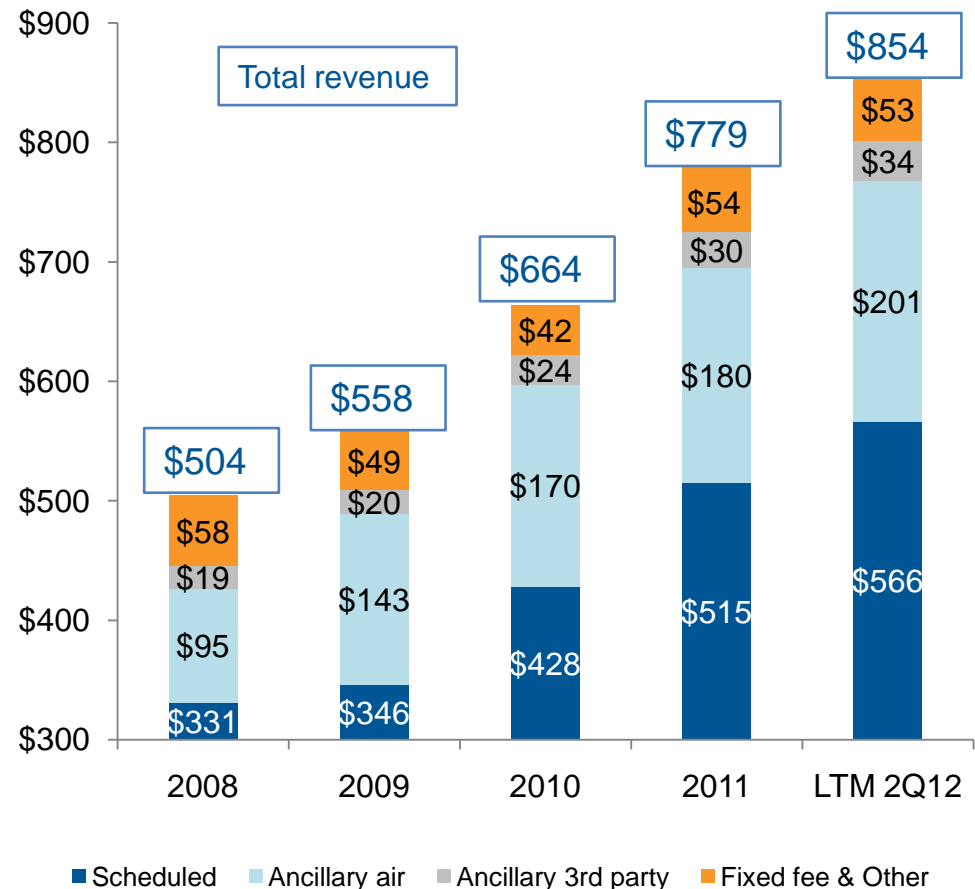
Does not include shifting of 10 markets from Sanford to Orlando International in 1Q 10 and shifted back to Sanford in 1Q 11



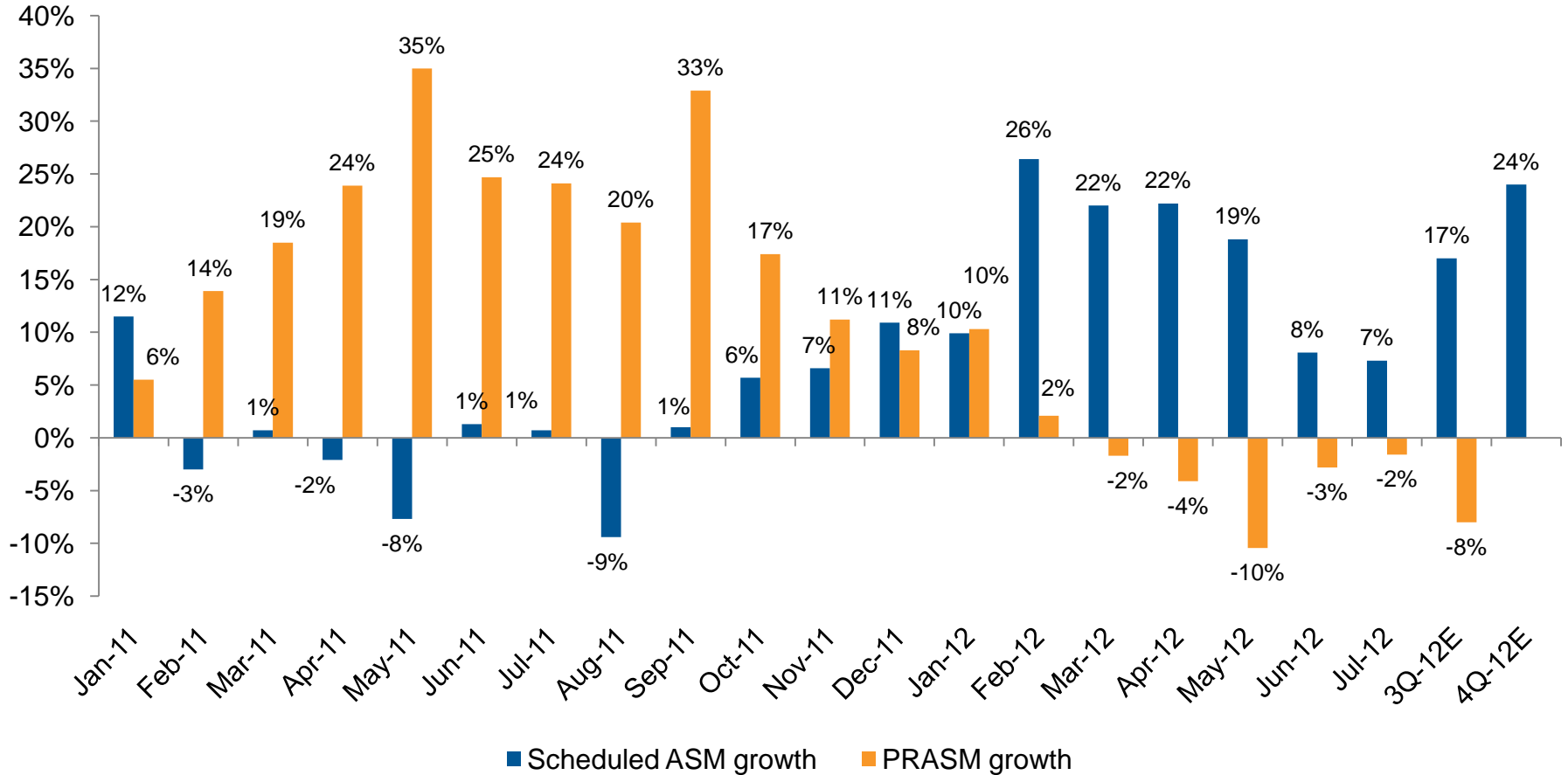
# Revenue model

- Scheduled service
  - Air fare from small cities to leisure destinations
- Ancillary – Air related charges
  - Unbundled air product
- Ancillary 3rd party products
  - Hotels, rental cars
- Fixed fee & Other
  - Charter flying
  - Lease revenue

## Revenue growth (\$mm)



# Unit revenue changes vs capacity changes



July 2012 is midpoint of guided range for PRASM  
 4Q-12E scheduled service ASM growth is midpoint of guided range  
 3Q-12E is midpoint of guided range for both PRASM and scheduled ASMs



# 166 seat project economics

## Revenue (actual LTM 2Q12)

Average scheduled fare	\$90.36
Average ancillary fare	<u>\$37.48</u>
Total scheduled fare	\$127.84

## Assumptions

75% load factor (16 x .75)	12 pax
\$ per pax fuel (\$3.04* gal x 40 gal/dept)	\$10.13
\$ per pax non fuel (inflight, D&A, marketing, etc.)	<u>\$30.00</u>
Total marginal cost per pax	\$40.13

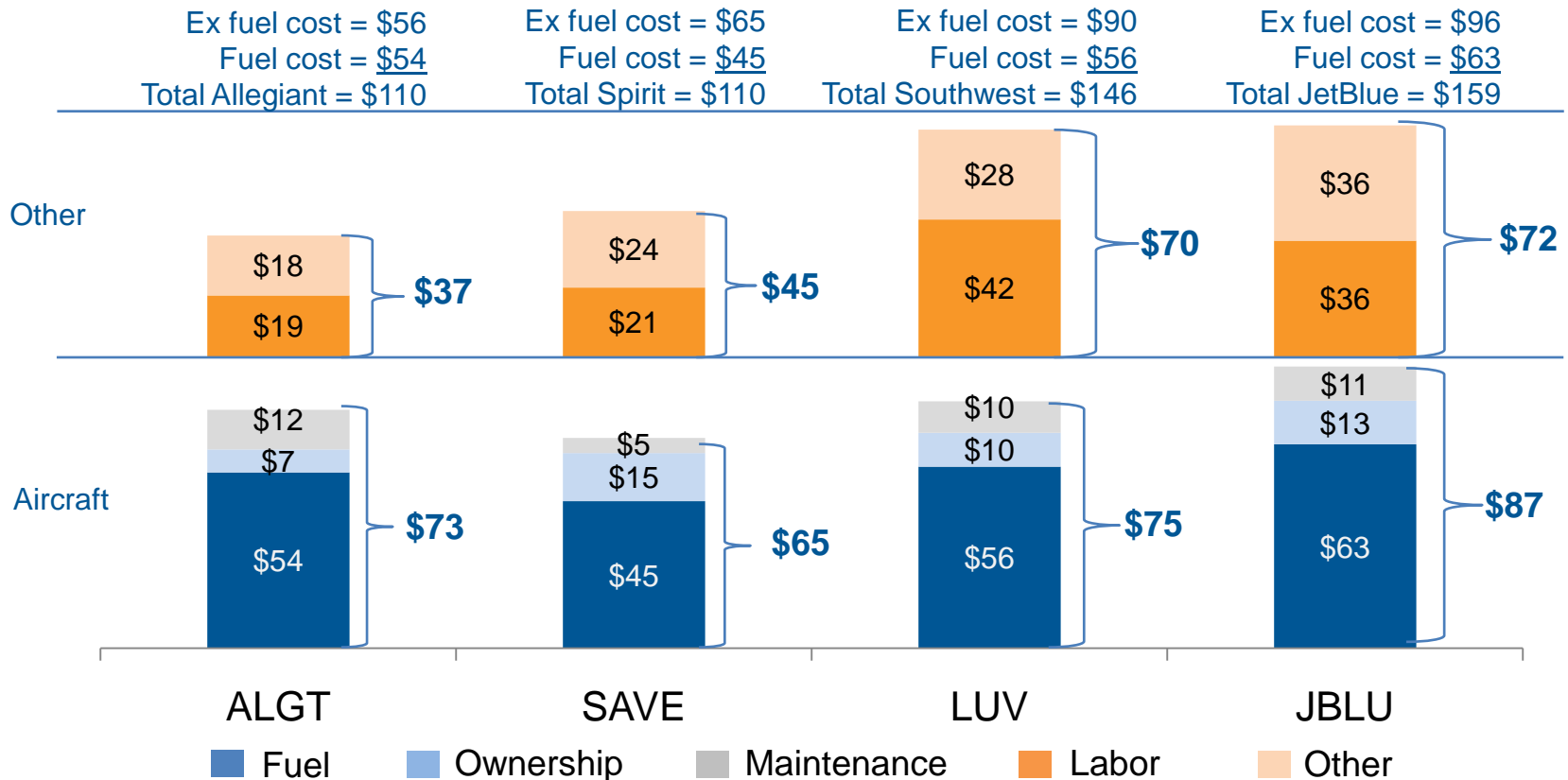
Departures/AC/year (2011 = 2.6 dept/AC/day)	945
# additional sched pax/AC/year	11,340

\* Fuel – scheduled fuel price we paid in June 2012



# Low cost drivers

## LTM 2Q12 cost per passenger

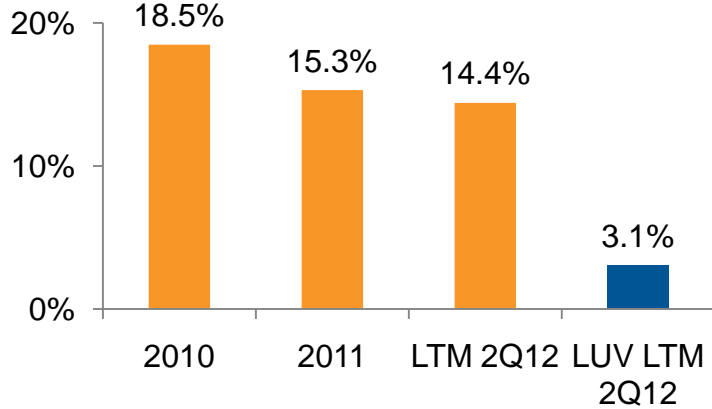


Source: Company filings  
 Ownership includes depreciation & amortization + aircraft rent  
 Other excludes special items and one-time charges for other carriers

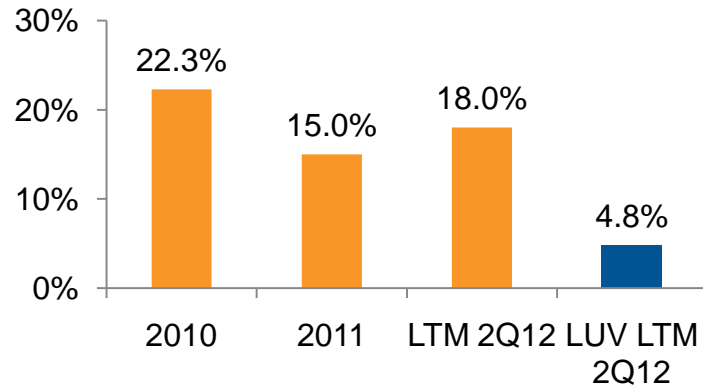


# Credit metrics

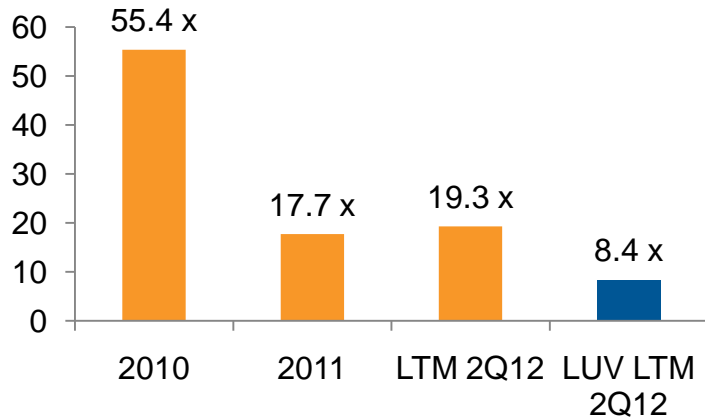
## Return on capital employed



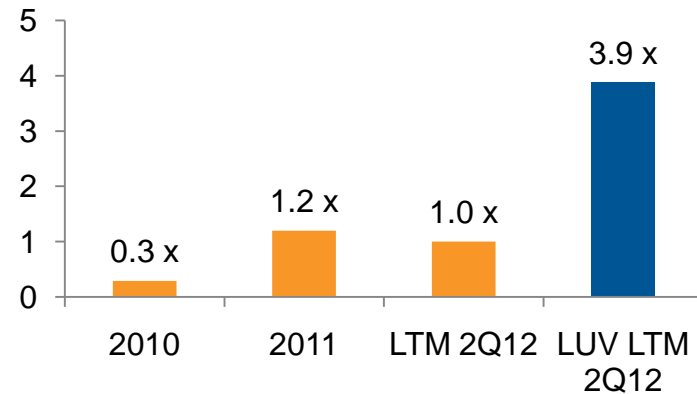
## Return on equity



## Interest coverage



## Debt / EBITDA



LUV = Southwest Airlines, based on published information