# Management Presentation

**March 2015** 



## Forward looking statements

This presentation as well as oral statements made by officers or directors of Allegiant Travel Company, its advisors and affiliates (collectively or separately, the "Company") will contain forward-looking statements that are only predictions and involve risks and uncertainties. Forward-looking statements may include, among others, references to future performance and any comments about our strategic plans. There are many risk factors that could prevent us from achieving our goals and cause the underlying assumptions of these forward-looking statements, and our actual results, to differ materially from those expressed in, or implied by, our forward-looking statements. These risk factors and others are more fully discussed in our filings with the Securities and Exchange Commission. Any forward-looking statements are based on information available to us today and we undertake no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise. The Company cautions users of this presentation not to place undue reliance on forward looking statements, which may be based on assumptions and anticipated events that do not materialize.



## Unique business model and results

- Highly resilient and profitable
  - Profitable last 48 quarters <sup>(1)</sup>
  - 2014 Adjusted EBITDA \$285mm (2)
  - 2014 Return on Capital 19.2%<sup>(2)</sup>
- Strong balance sheet
  - Rated BB- and Ba3<sup>(3)</sup>
  - Debt/adjusted EBITDAR 2.3x<sup>(2)</sup>
  - \$139mm in share repurchases 2014
    - \$86 mm in remaining share repurchase authority as of 1/28/15
  - Recurring quarterly cash dividend of \$0.25 per share
- Management owns >20%
  - (1) Excluding non-cash mark to market hedge adjustments prior to 2008 and 4Q06 one time tax adjustment
  - (2) See GAAP reconciliation and other calculations in Appendix
  - (3) Corporate rating of Ba3 by Moody's and BB- by Standard & Poor's



## Advantages over the typical carrier

#### Leisure customer

- Will travel in all economic conditions
- Vacations are valued price dependent

#### Small/medium cities

- Filling a large void
- Increasing opportunity industry restructuring
- Diversity of network minimizes competition

#### Flexibility

- Adjust rapidly to changing macro (fuel/economy)
- Changes in supply immediate impact on price
- Minimize threat of irrational behavior from others

#### Low cost fleet

- Match capacity to demand, highly variable
- Low capital needs, higher free cash flow
- Can grow and return cash to shareholders

#### **Built to be different**

Leisure customer

Underserved markets

Little competition

Low cost aircraft

Low frequency/variable capacity

Unbundled pricing

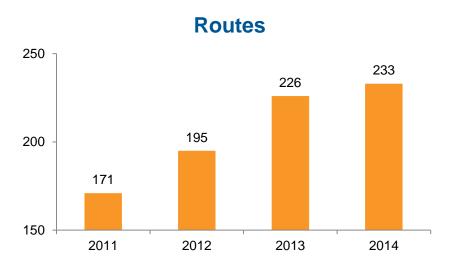
Closed distribution

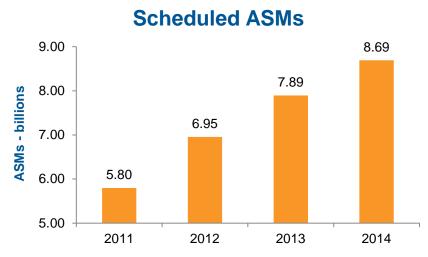
Bundled packages

Highly profitable

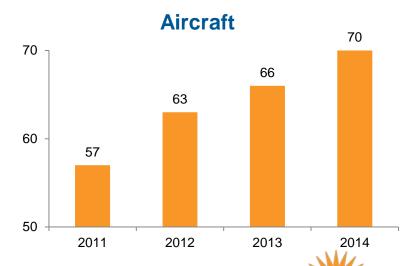


## Measured, profitable growth

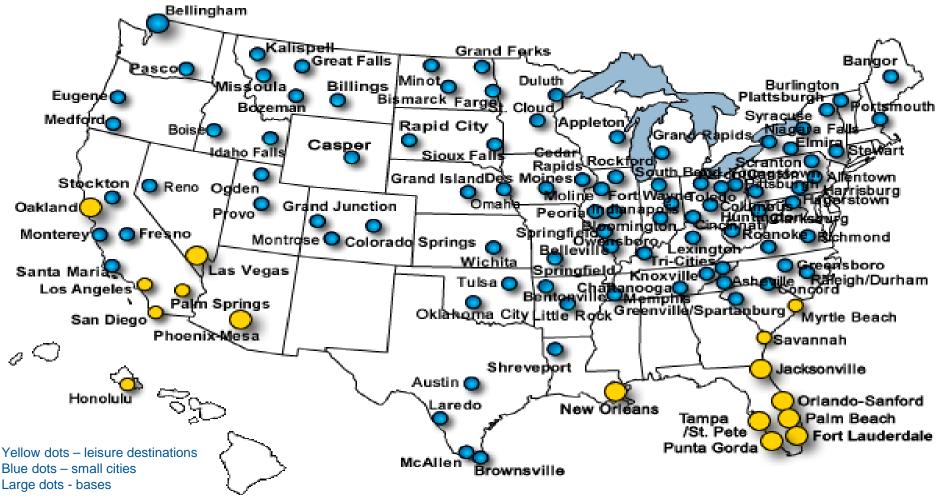








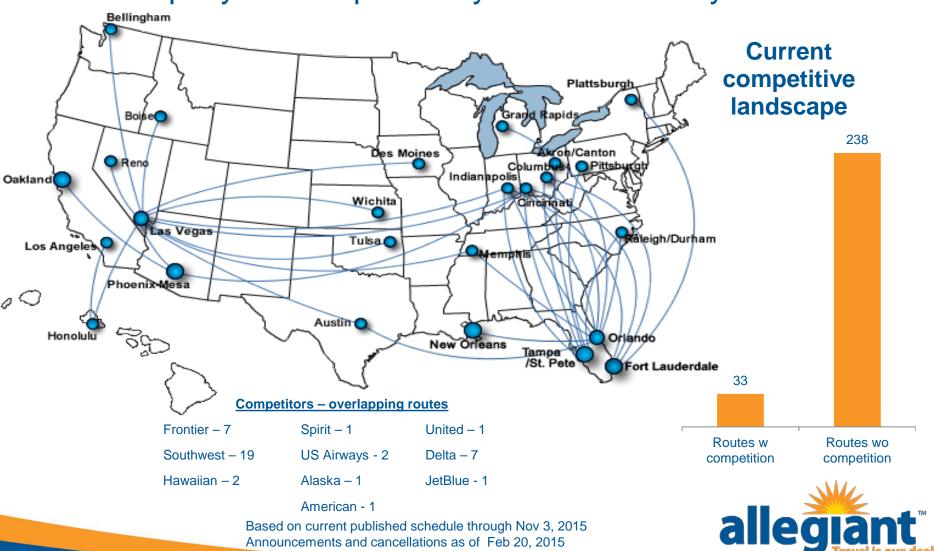
## A very large niche



Based on current published schedule through November 3, 2015
271 routes, 76 operating aircraft
89 small cities, 16 leisure destinations

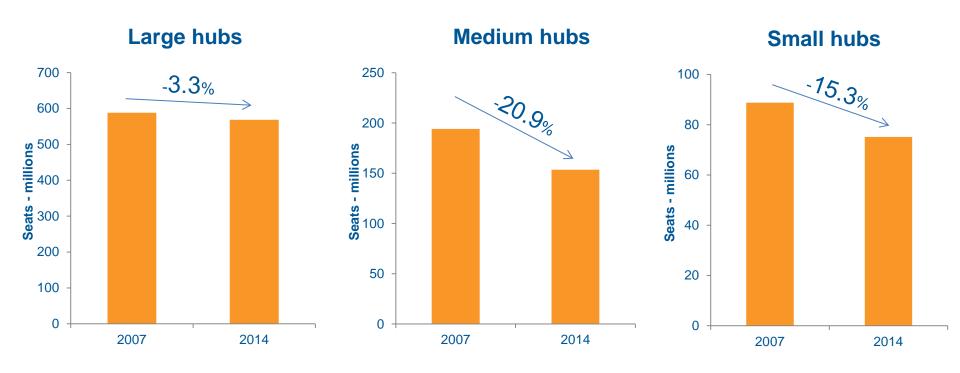
## Little competition

### Uniquely built to profitably serve small city markets



## **Consolidation a catalyst**

### US domestic seats 2007 vs 2014 by airport size



Hub classification by 2013 enplanements
Large = Over 1.0%
Medium = Between 0.25% and 1.0%
Small = Between 0.05% and 0.25%
2007 seats - DOT T100 data for CY2007 (Diio T100 Summary by Originating Airport)
2014 seats - Diio Scheduled Level of Ops Report- 1/1/14-12/31/14



## Low frequency model

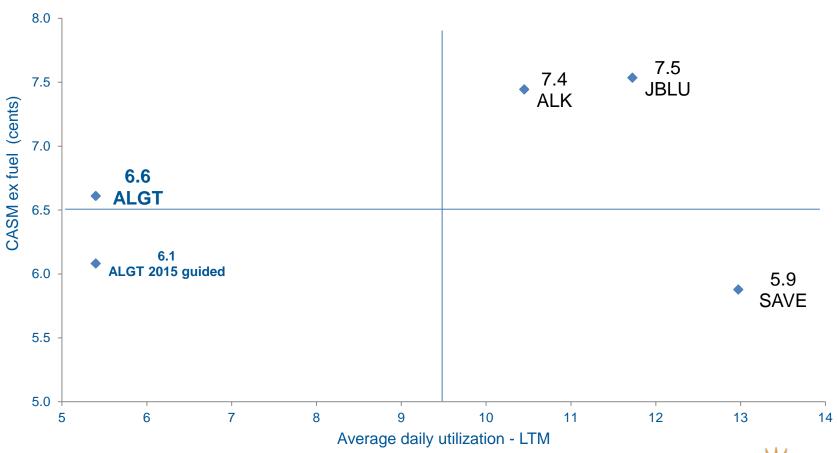


1 - Peak = peak is defined as 2/13-4/9, 6/5-8/13, 11/20-12/3, 12/18-12/31. Remaining is off peak



### Low costs even with low utilization

### **CASM** ex fuel vs daily utilization

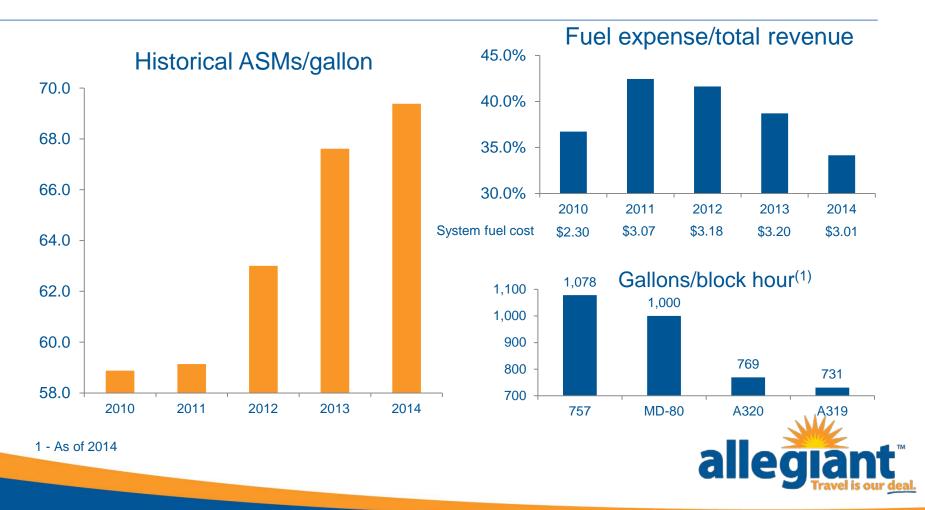


As of 2014 ALGT – Allegiant, JBLU – JetBlue, ALK – Alaska mainline, SAVE – Spirit ALGT 2015 – midpoint of 2015 guided range of (10) to (6)%



## Airbus growth will help improve fuel burn

- Fuel has greatest leverage to earnings
  - Fuel ~ 40% of total operating expense<sup>(1)</sup>
  - Airbus aircraft flew 21% of 2014 block hours



### **Airbus utilization**

- Airbus aircraft allows previously marginal flying to be profitable
  - Longer routes (Bismarck, ND to Orlando)
  - Off-peak day flying (Columbus, OH to St. Pete Wed/Sat 2x weekly)
  - Off-peak season flying (Syracuse, NY to St. Pete in September)
  - Previously canceled markets (Ft. Wayne, IN to Phoenix)

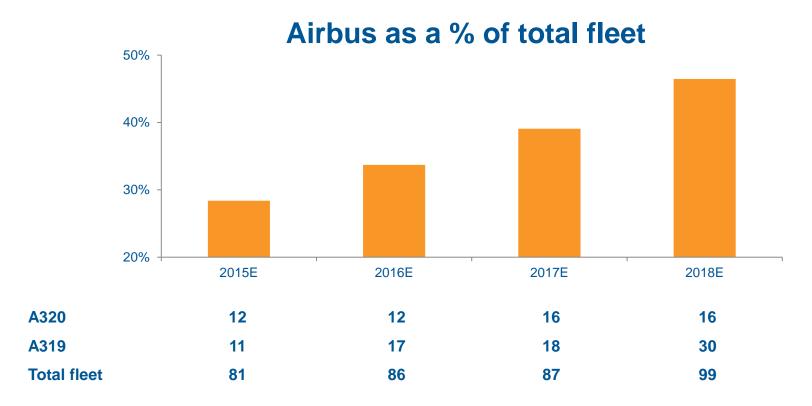
#### 2014 Utilization by A/C type

	Peak	Off-Peak	Average
Airbus	9.9	5.3	7.9
Non-Airbus	7.1	1.9	4.9
All Aircraft	7.5	2.4	5.3



## Airbus fleet growth

 Continuously evaluate potential aircraft transactions and seek to acquire additional aircraft opportunistically

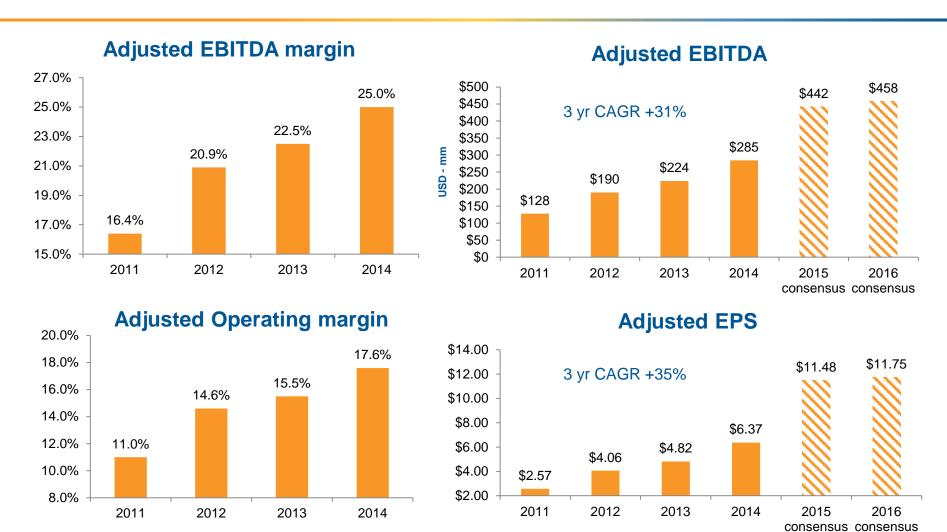


Actual and projected fleet count of in service aircraft (based on signed contracts only) – end of period Total fleet includes A320, A319, MD-80 and Boeing 757

Total fleet count reflects assumptions of current market expectations and is subject to change



## Financial growth without sacrificing margin



Consensus - as of 2/25/15, First Call. EPS consensus reflects 14 analysts, EBITDA consensus reflects 11 analysts
Adjusted amounts - see GAAP reconciliation and other calculations in Appendix



### **Cumulative return to shareholders**

\$466m returned to shareholders since 2007 \$86m remaining in share repurchase authority\* \$500 Reduced diluted share count by 13% since 2007\*\* \$450 Announced \$0.25 per share quarterly cash dividend \$400 \$139.6 \$95.3 \$350 \$300 \$250 \$53.5 \$200 \$326. \$326.° \$150 \$53.5 \$100 \$14.9 **6**187.0 \$50 5103.4 \$96.5 \$98.4 \$42.7 \$0.6 \$17.4 \$0 2007 2008 2009 2010 2011 2012 2013 2014 2015

■ Share repurchases

Dividends



<sup>\*-</sup> As per announcement on January 28, 2015

<sup>\*\*-</sup>Diluted share count in 2007 20.5m, share count 2014 17.8 m 2015 includes \$44m returned through a special dividend declared in 2014 and paid in January 2015

## **Existing guidance**

- 1Q15 PRASM (7) to (5)%
- 1Q15 TRASM (2) to 0%
- 1Q15 CASM ex fuel +6 to 8%
- FY15 CASM ex fuel (10) to (6)%
- 1Q15 Fixed fee + other revenue \$9mm to \$11mm
- FY15 CAPEX ~\$230mm

	1st Quarter 2015	2nd Quarter 2015	Full year 2015
System departures	6 to 10%	12 to 16%	
System ASMs	2 to 6%	13 to 17%	9 to 13%
Scheduled departures	6 to 10%	12 to 16%	
Scheduled ASMs	2 to 6%	13 to 17%	9 to 13%

Guidance subject to change

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# **Appendix**



### Adjustment for special item

<u>\$mm</u>	2014
Net income as reported	86.3
+ Add provision for income taxes, as reported	<u>50.8</u>
Income before income taxes as reported	137.1
+ Other income	<u>20.2</u>
Operating income	157.3
+ Boeing 757 fleet write down	<u>43.3</u>
Adjusted operating income	200.6
- Other income	<u>20.2</u>
Adjusted pre-tax income	180.4
- Provision for income tax	<u>66.8</u>
Adjusted net income	113.6
+ Net loss attributable to noncontrolling interest	(0.4)
Adjusted net income attributable to Allegiant Travel Co	113.2
Diluted shares	<u>17.8</u>
Earnings per share as adjusted for special item	\$6.37
Total revenue	1,137.0
Adjusted operating margin	17.6%
Adjusted EBITDA margin	25.0%



EBITDA calculations					
\$mm	2014	2013	2012	2011	
Net Income	86.7	92.3	78.6	49.4	
+Provision for Income Taxes	50.8	54.9	46.2	30.1	
+Other Expenses	20.4	8.5	7.8	5.9	
+Depreciation and Amortization	83.4	69.3	57.5	42.0	
=EBITDA	241.3	225.0	190.1	127.4	
+ Write down of Boeing 757 fleet	43.3				
=Adjusted EBITDA	284.6				
+ Aircraft lease rental	15.9	9.2	0	1.1	
=Adjusted EBITDAR	300.5	234.2	190.1	128.5	
Total debt	593.1	234.3	150.9	146.0	
+7 x annual rent	<u>111.3</u>	<u>64.6</u>	<u>0</u>	<u>7.7</u>	
Adjusted total debt	704.4	298.9	150.9	153.7	
=Adjusted Debt to Adjusted EBITDAR	2.3x	1.3x	0.8x	1.2x	
Average # of in service aircraft in period	69	63	60	52	
=Adjusted EBITDA per aircraft	4.1	3.6	3.2	2.4	
Interest expense	21.2	9.5	8.7	7.2	
= Adjusted interest coverage	13.4x	23.7x	21.9x	17.7x	



	Return on equity					
\$mm	2014	2013	2012	2011	2010	
Adjusted net Income (\$mm)	113.2	92.3	78.6	49.4	65.7	
	Dec 2014	Dec 2013	Dec 2012	Dec 2011	Dec 2010	Dec 2009
Total shareholders equity (\$mm)	294.1	377.3	401.7	351.5	297.7	292.0
Return on equity	34%	24%	21%	15%	22%	



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= Return on capital employed	19.2%	16.4%	15.6%	15.3%	18.6%
Denominator	659.7	599.3	537.1	351.2	362.3
+ ST debt of prior year	20.2	11.6	8.0	16.5	21.3
- Current liabilities prior year	290.7	210.7	177.6	166.6	158.6
Total assets prior year	930.2	798.2	706.7	501.3	499.6
Numerator	126.6	98.1	84.0	53.9	67.3
Tax rate	37.1%	37.4%	37.1%	37.9%	36.4%
+ Interest income	0.8	1.0	1.0	1.2	1.2
	200.4	155.7	132.5	85.5	104.6
- Interest income	0.8	1.0	1.0	1.2	1.2
+ Interest expense	21.2	9.5	8.7	7.2	2.5
+ Income tax	66.8	54.9	46.2	30.1	37.6
+ Adjusted net income	113.2	92.3	78.6	49.4	65.7
\$mm	2014	2013	2012	2011	2010

Adjusted net income calculation found on Adjustment for special item GAAP reconciliation table



Free cash flow calculations					
\$mm	2014	2013	2012	2011	
Cash from operations	269.8	196.9	176.8	129.9	
- Cash CAPEX	279.4	177.5	105.1	88.0	
= Free cash flow	(9.6)	19.4	71.7	41.9	

2014 CAPEX is cash CAPEX and does not include \$142m in assumed debt included in the \$236.1m SPC Aircraft Acquisitions closed in June 2014

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Travel is our deal

	Net debt			
\$mm	Dec 2014	Dec 2013	Dec 2012	Dec 2011
Current maturities of long term debt	53.8	20.2	11.6	7.9
Long term debt, net of current maturities	539.3	214.1	139.2	138.2
Total debt	593.1	234.3	150.8	146.1
Cash and cash equivalents	89.6	97.7	89.6	150.7
Short term investments	269.8	253.4	239.1	154.8
Long term investments	57.4	36.0	24.0	14.0
Total cash	416.8	387.1	352.7	319.5
= Net debt	\$176.3	(\$152.8)	(\$201.9)	(\$173.4)



### Revenue components



Average fare - scheduled service



All revenue is revenue per scheduled passenger

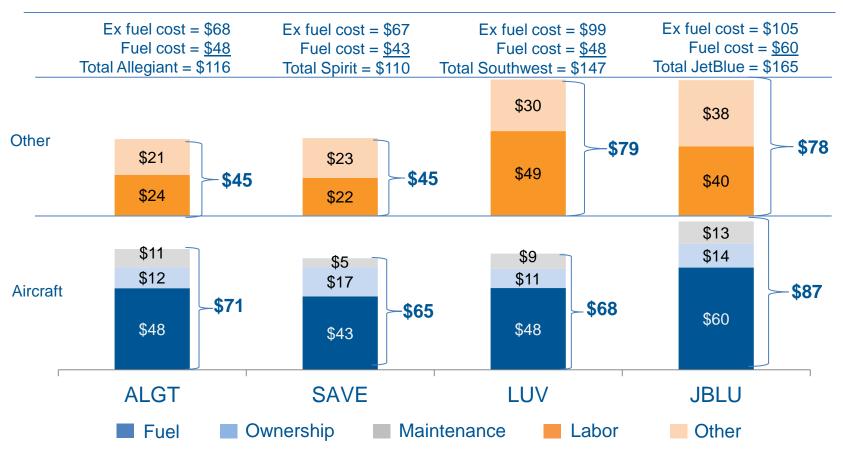


Average fare - ancillary air-related charges



#### Low cost drivers

#### 2014 cost per passenger



Source: Company filings
Ownership includes depreciation & amortization + aircraft rent
Other excludes special items and one-time charges for other carriers
ALGT other excludes \$43m Boeing 757 fleet write down



### **Credit metrics**

#### Return on capital employed



#### Interest coverage

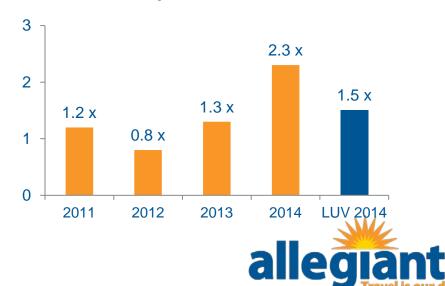


LUV = Southwest Airlines, based on published information Please see GAAP reconciliation table in appendix for calculation

Return on equity

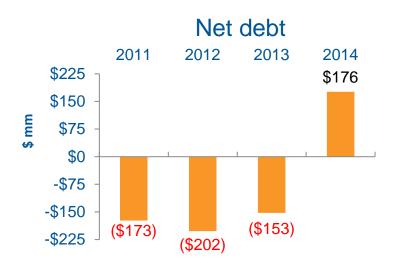


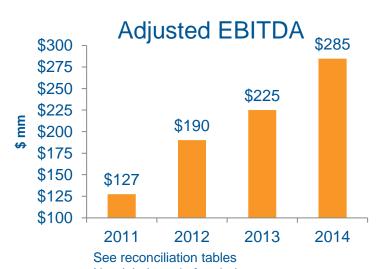
#### Debt / Adjusted EBITDAR

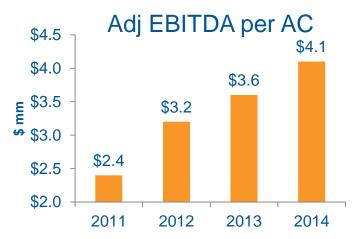


## Strong cash generation



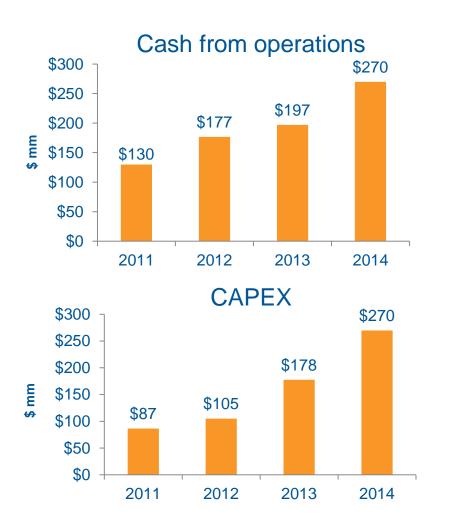


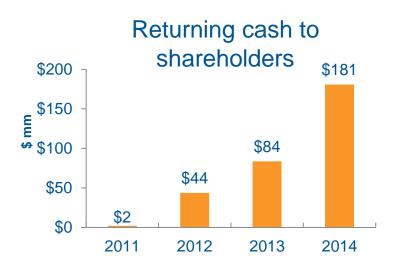


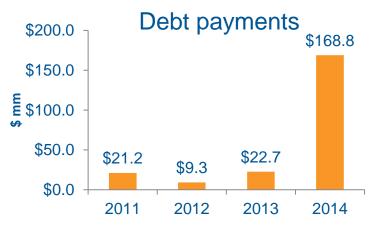


Net debt is end of period EBITDA per AC is referring to average number of aircraft in service

### Sources/uses of cash







2014 CAPEX is cash CAPEX and does not include \$142m in assumed debt included in the \$236.1m SPC Aircraft Acquisition closed in June 2014



# **Capitalization structure**

	Actual 12/31/14 (MM USD)	Debt to LTM Adj EBITDAR	Rate	Maturity
Unrestricted cash	416.8			
LTM Adjusted EBITDAR	300.5			
Secured by AC	38.5		L + 2.95%	Apr 2018
Secured by AC	131.5		L + 3.08%	Nov 2018
Secured by AC	34.9		L + 2.95%	May 2018
Secured by AC	36.8		L + 3.99%	Oct 2018
Secured by real estate	9.7		2.86%	Oct 2018
Secured by AC	<u>41.7</u>		L + 2.46%	Nov 2019
Total secured debt	293.1	1.0x		
Senior notes	<u>300</u>		5.5%	Jul 2019
Total debt	593.1	2.0x		
7x LTM aircraft rent	<u>111.3</u>			
Adjusted debt	704.4	2.3x	alla	₩ m